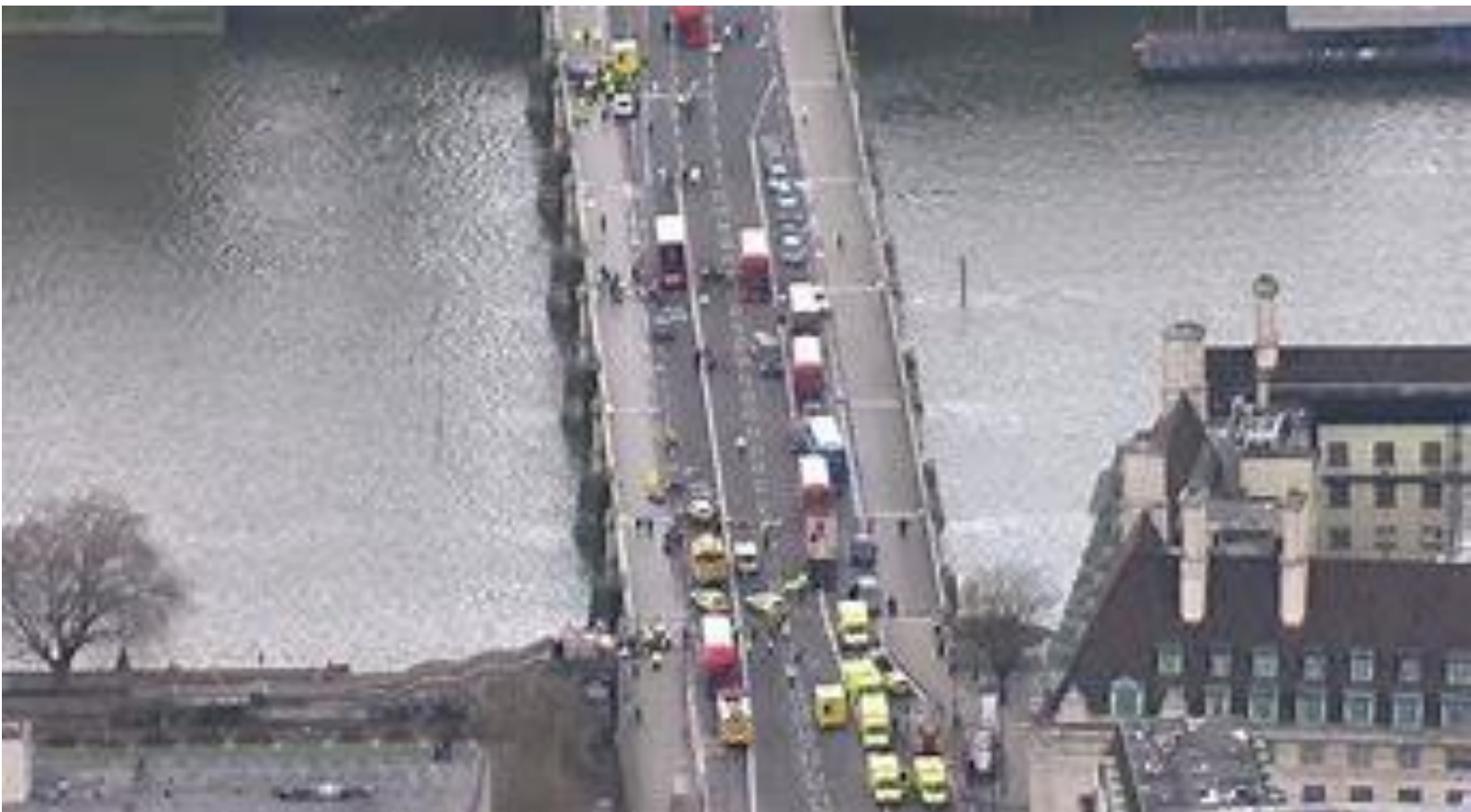




Institute of Civil Protection and Emergency Management  
Uniting Academics with Professionals to Promote Excellence in Civil Protection

## Annual Conference of the Institute of Civil Protection and Emergency Management

# 'The Reality of Leading in a Crisis'



Wednesday 19<sup>th</sup> June 2019

Union Jack Club, Sandell Street, London, SE1 8UJ

**CPD: 5 Credits**

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## Registration

### Session 1

- 0845 – 0900 **Opening address by the Conference Chair, Roger Gomm, QPM**
- 0900 – 0945 **Deborah Higgins**  
*Building crisis leadership capability – how the EPC prepares people to lead in a crisis.*
- 0945 – 1030 **Professor Karim Brohi, Consultant & Vascular Surgeon at the Royal London Hospital**  
*Leadership and maintaining institutional capability during critical events such as the 2005 London Terrorist Attack and the 2017 London Bridge Terrorist Attack*
- 1030 – 1100 **Coffee**

### Session 2

- 1100 – 1145 **Daryll Stroud, Consultant and Company Director at Phoenix Resilience**  
*The LFB Response to the Westminster Bridge Terrorist Attack*
- 1145 – 1230 **Andy Wapling, Regional Head of Emergency Preparedness, Resilience and Response for NHS South-East and South-West Regions**  
*The National Health Service Response to the Salisbury Poisonings*
- 1230 – 1330 **Lunch**

### Session 3

- 1330 – 1400 **Presentation of ICPEM Awards by the Chair, Nick Goldby**
- 1400 – 1445 **Ed Butler, CBE, DSO. Head of Risk Analysis Pool Re**  
*Winning against the Odds: Operation BARRAS – keeping one step ahead of the competition.*
- 1445 – 1515 **Tea**

### Session 4

- 1515 – 1600 **Rob Davis, Assistant Chief Fire Officer, Avon Fire & Rescue**  
*Are we ready to lead in a major emergency by learning from the International Context?*
- 1600 – 1645 **Professor Paresh Wankhade, Professor of Leadership and Management and Director of Research at the Business School, Edge Hill University**  
*Leadership crisis in the blue-lights? Case for moving beyond dogma, protocols and barriers?*
- 1645 – 1700 **Closing address by the Conference Chair, Roger Gomm, QPM.**

# Conference Speakers

## **Professor Karim Brohi**

Karim is a Consultant Trauma & Vascular Surgeon at the Royal London Hospital Major Trauma Centre and Director of the Centre for Trauma Sciences, Queen Mary University of London. He is also Director of the London Major Trauma System, which delivers injury care across London and is responsible for the delivery of trauma care in mass casualty and terrorist events. He has been directly involved in delivering care during terrorist events, including the 2005 London Bombings and the 2017 London Bridge Attack.

## **Ed Butler, CBE, DSO**

Ed is Head of Risk Analysis at Pool Re, the Government backed terrorism reinsurance scheme as well as being a Senior Independent Advisor to the Board of EDF Energy Generation, the operating company for the UK's nuclear industry. He is also a senior Advisor at S-RM, a Business Intelligence and Risk Consulting company. He has extensive experiences spanning some 35 years of international relations, counter terrorism, intelligence, security and risk management much of which was gained during 24 years on front line service with the British Army, He was privileged to command 22 SAS over 9/11 and was Commander of British Forces Afghanistan in 2006, before retiring as a Brigadier General in 2008.

## **Rob Davis**

Rob is an Assistant Chief Fire Officer for Avon Fire and Rescue and is the Director responsible for Service Delivery. He has been a firefighter for 28 years, undertaking most FRS roles, including Operational Response, Hazard Advisor, National Inter-Agency Liaison Officer for Counter-terrorism, Flood Advisor, Trainer/Instructor, Technical Fire Safety and Unitary Manager. He has attended numerous major incidents with the Avon area and across the country. He is the National Fire Chief Council Capability Head for High Volume Pump/Flood response and the Deputy Chair of the Avon and Somerset Local Resilience Forum. In addition, Rob has been involved in disaster response and Disaster Risk Reduction activities around the world, responding to the Mozambique Floods (2000), Sri-Lanka tsunami (2004), Pakistan earthquake (2006) and the Haiti earthquake (2010) as Team Leader for a UN-recognised NGO. Rob is a Graduate of the Institution of Fire Engineers and a Fellow of the Institute of Civil Protection and Emergency Management.

## **Roger Gomm, QPM**

Roger retired from the Metropolitan Police Service having successfully completed a thirty-four-year career in 2012. He has a unique background in operational command having been pivotal in all major events in London for over 14 years. His professional and personal commitment was recognised by Her Majesty in 2007 when he was awarded the Queen's Police Medal for distinguished service. Now working as an Advisor, Trainer or Consultant and his portfolio includes the Cabinet Office Emergency Planning College, the College of Policing, and several universities. He is currently involved in several crisis management and security projects. He is a Fellow of the Chartered Management Institute, a Fellow of the Institute of Leadership and Management, a Fellow of the Security Institute and a Fellow of the Institute of Civil Protection and Emergency Management.

### **Deborah Higgins**

Deborah was appointed Head of the EPC in March 2018 in a new role designed to lead and grow the EPC as the UK centre for resilience learning and development in the UK. Her previous role was as Head of Professional Development for the BCI where she was awarded her Fellowship in 2018. She has a background in Emergency Planning, response and recovery in local government and the police both in Canada and the UK. She has played a proactive Standards Organisation. As a practitioner, Deborah has contributed to the work on developing many British and International standards and industry guidelines, including crisis management and organisational resilience.

### **Daryll Stroud**

Daryll is an Independent Management Consultant and Company Director at Phoenix Resilience. He is also part of the Resilience Advisors Network, a specialist organisation providing expertise from police, fire health, defence and security services in the UK, European Union, USA and Canada. He served for 23 years with the London Fire Brigade, spending 14 of those years as a National Inter-agency Liaison Officer with the Special Operations Group. He was the embedded Liaison Officer in the Metropolitan Police's SO15 Counter Terrorism Command for 3 years. For the last 3½ years of his service, he was the Westminster Borough Commander and, as such, responded to the Westminster Bridge Terrorist attack. He is a Graduate of the Institution of Fire Engineers, a Technical Member of the Institution of Occupational Safety and Health (IOSH) and a Fellow of the Institute of Civil Protection and Emergency Management.

### **Paresh Wankhade**

Paresh is an expert in the field of emergency management. He is the programme leader for the UK's first bespoke Professional Doctorate in Emergency Services Management. He is the Editor-in-Chief of the International Journal of Emergency Services. He has published widely in top academic journals and professional publications on strategic leadership, organisational culture, organisational change and the interoperability between the emergency services. His recent work, co-authored with professionals, has explored leadership and management perspectives in the Ambulance, Police and Fire and Rescue Services.

### **Andy Wapling**

Andy is currently the Regional Head of Emergency Preparedness Resilience and Response for the NHS South East and South West Regions, where he provides healthcare resilience leadership across the South of England. He provides strategic leadership to both preparatory activities as well as emergency response. He has been involved in the response to many incidents, but more recently, the Cyber-attack (2017), the Salisbury and Amesbury Nerve Agent Poisonings (2018), the Monkeypox incident (2018) and the collapse of Allied Healthcare (2018). Earlier, for the four years leading up to the 2012 Olympic and Paralympic Games, he led the Health Service Resilience Workstream. He is a Fellow of both the Institute of Civil Protection and Emergency Management and the Royal Society of Public Health, and an Officer of the Order of St John. He is the author of the text book Health Emergency Preparedness and Response, published in 2016.

# Delegate Rates & Booking Details

## Delegate Rates

Delegate rates are as follows:

All Fellows, Members and Associate Members of ICPEM	<b>Free</b>
All student members of ICPEM	<b>Free</b>
<b>Non-members:</b>	
Students, attending full-time educational courses	<b>£20</b>
Public sector, military, recognised voluntary organisations, registered charities, and recognised academics	<b>£50</b>
Other non-members	<b>£70</b>

The cost includes a delegate file, morning coffee, buffet lunch and afternoon tea.

**To register, please notify [info@theicpem.net](mailto:info@theicpem.net) with your name and organisation.**

### **Payment can be made either:**

By clicking on the Membership tab on the website, then Join the ICPEM, under ICPEM Donate, click on Just one donation and insert the relevant conference fee in the bottom right hand box. Ignore the gift aid donation,

### **Or**

By BACS, viz:

CAF Bank

Sort Code 40-52-40

Account Name ICPEM

Account No. 00018193

Reference. Name/Conf

Any queries or difficulties, please contact the Conference Organizer, Tony Moore, direct at:

[tmdisman@gmail.com](mailto:tmdisman@gmail.com)

**Note: The venue is a secure location and admittance will only be allowed if you have registered.**

## Continuing Professional Development

Attendance at the Conference is worth 5 CPD hours. Certificates will be available.